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Sent: 9/5/2019 1:10:21 PM
Subject: OHW-NG proposal update

Hi OHW-NG consortium,

I have a good update in that USAID has reached out to share a draft cooperative agreement award document for UC Davis Sponsored Programs Office to review as the prime, and I hope to do a brief call tomorrow morning with USAID for clarification on anticipated processes and scope of work implications given the partial funding allocation they indicated in the draft award. Assuming that call goes well and terms can be agreed on, we should know in the next week or so where we stand on moving forward for timelines, initial funding allocation, and next steps. We will look at dates to get together in the fall once we know our timeline. We will set weekly calls per the management structure teams below once we have the current list for each team (and associated emails) next week.

Startup: An October 2019 start looks possible, but given the likely partial funding situation (less than half of what we proposed for Year 1 in the initial allocation) we will need to plan carefully for a phased approach of initial startup meetings for workplanning conducted jointly among our consortium and the SEAOHUN/OHCEA network partners, followed by a second phase where transitioning support of existing network activities from the previous global lead (U Minnesota/Tufts) to us as the new global consortium lead, and integration of new activities we have proposed over time, can take place. I would expect the first phase to be Oct-Dec 2019, with the second phase starting in early 2020 if all goes well.

Management structure: In addition to the OHW-NG technical narrative figures and text that I hope you all have on hand to review as needed, USAID had requested we create a more typical org chart format for our Figure 7, which is attached for your reference. I have not officially notified the technical and development partners listed of our selection for the award, and I have not reached out to the SEAOHUN and OHCEA networks - please refrain from this temptation until we are a little further along, as no award has been accepted or made yet, and things could still go awry. Below are the management structure teams per Figure 7 in our technical narrative, please review and follow up with additional information as needed.

External Advisory Board - we will officially constitute this board in consultation with USAID, so TBD. Dr. Nicole Lurie from Obama administration and CEPI provided a letter of support to act in this capacity if helpful, FYI.

Management Team - this needs to be a small group that can do weekly calls as needed with USAID to push and pull information and guidance as appropriate for the cooperative agreement implementation at the highest level. Per the proposal this would be Jonna (UCD, Project Director), me (UCD, Technical Director), Dele (UCI, Sr. Workforce & Curriculum Development Advisor), Alex (Ata Health Strategies, Sr. Organizational Sustainability

Advisor, and Judith (ICAP, Sr Workforce Assessment Advisor). **ICAP, is Judith still your planned personnel for lead or should this be updated?** Additionally the OHCEA and SEAOHUN leads would likely be invited to these calls.

Executive Board - this can be a slightly larger group to conduct calls every 1-2 weeks as needed for putting the management team information into action at the consortium level. Below are the consortium core partner organizations represented on the OHW-NG Executive Board - **Each core consortium partner below, please provide a delegate and alternate for each organization to participate in EB calls.** Consortium SEAOHUN and OHCEA global leads would be invited also, and Objective leads would already be represented in the key personnel and consortium partner leads on the call. Additional roles could be considered for EB inclusion. Information shared on EB calls is expected to flow down through each core consortium partner delegate to their teams as needed for implementation.

UC Davis One Health Institute
Columbia ICAP
Ata Health Strategies
EcoHealth Alliance
UC Berkeley
UC Irvine
University of New Mexico
Sandia National Laboratories

OHCEA Working Group - monthly calls or more frequently as needed for consortium discussions involving implementation in African countries. Working group lead - Terra Kelly, UCD. **Each core consortium partner below, please provide names for your personnel to be initially included in the OHCEA Working Group.**

UC Davis One Health Institute
Columbia ICAP
Ata Health Strategies
EcoHealth Alliance
UC Berkeley
UC Irvine
University of New Mexico
Sandia National Laboratories

SEAOHUN Working Group - monthly calls or more frequently as needed for discussions involving implementation in Southeast Asian countries. Working group lead - Tracey Goldstein, UCD. **Each core consortium partner below, please provide names for your personnel to be initially included in the SEAOHUN Working Group.**

UC Davis One Health Institute
Columbia ICAP
Ata Health Strategies
EcoHealth Alliance
UC Berkeley
UC Irvine
University of New Mexico
Sandia National Laboratories

Objective 1 Working Group: One Health Workforce Training and Empowerment - Develop, deliver, and institutionalize training and educational offerings in alignment with prioritized One Health core competencies and technical skills. Working group lead: Dele Ogunseitan, UC Irvine. **Each core consortium partner below, please provide names for your personnel if you want them to be initially included in the Obj. 1 Working Group.**

UC Davis One Health Institute
Columbia ICAP
Ata Health Strategies
EcoHealth Alliance
UC Berkeley
UC Irvine
University of New Mexico
Sandia National Laboratories

Objective 2 Working Group: One Health Workforce Assessment and Tracking - Establish system, policies, and

procedures to assess and track multi-sectoral workforce placement, performance and impact. Working group lead: **ICAP please provide updates for the Working Group lead. Each core consortium partner below, please provide names for your personnel if you want them to be initially included in the Obj. 2 Working Group.**

UC Davis One Health Institute
Columbia ICAP
Ata Health Strategies
EcoHealth Alliance
UC Berkeley
UC Irvine
University of New Mexico
Sandia National Laboratories

Objective 3 Working Group: Resilience and Organizational Sustainability - Strengthen the functional and organizational capacities of the regional One Health university networks to ensure they are capable of acquiring and managing direct donor funding. Working group lead: Alexandra Zuber, Ata Health Strategies. **Each core consortium partner below, please provide names for your personnel if you want them to be initially included in the Obj. 3 Working Group.**

UC Davis One Health Institute
Columbia ICAP
Ata Health Strategies
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UC Berkeley
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University of New Mexico
Sandia National Laboratories

Best wishes, Woutrina

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One Health WORKFORCE

